The degree programme in Marketing at the Oulu Business School educates experts for the demanding needs of industrial marketing. Our education is based on high quality international research focusing on two main areas. The first area is business to business marketing, especially business relationships and value creating networks. The second area is concerned with electronic business. Both areas are studied with an international viewpoint, assuring the managerial relevance of our research, as well as covering the greatest changes in the business environment; globalisation, digitalization of business, and co-creation of value.

We work in close co-operation with the business community, and combine theory and practise both in teaching and research. A proof for the successful co-operation is the successful transition of our students to professional working life after graduation. Some of our former students work as marketing directors, CEO’s, researchers, consultants, key account managers and product managers. Our academic global co-operation network also provides many opportunities to our students who are planning an international career.

Degree structure

Basic studies (ECTS):

721409P Johdatus markkinointiin (Principles of Marketing) 5
721424P Business to Business Marketing 5
721419P Kuluttajakäyttäytyminen (Consumer Behavior) 5
721412P Product and Market Strategies 5
721704P Business Logistics 5

Intermediate studies:

In addition to basic studies:

721418P Markkinoinnin seminaari (Seminar in Marketing) 10

In addition, at least 25 ECTS worth of the following:

721413A Yrityksen liikesuhteiden hallinta (Managing Business Relationships) 5
721415A Industrial Sales Management 5
721416A Integroitu markkinointiviestintä (Integrated Marketing Communications) 5
721422A Services Marketing 5
721423A Kilpailukykynen hinnoittelu (Pricing Strategies) 5
721427A Brändijohtaminen 5
721428A Kaupan ketjuliiketoiminta (Retail management) 5
721724A Logistics Systems Analysis 5
721426A Tietoverkkoaliketoiminta (Electronic Commerce) 5
721430A Markkinoinnin yritysprojekti (Firm Project in Marketing) 5
721004A Additional studies in marketing 5
721241A Harjoittelu (Internship) 5

Advanced studies:
In addition, at least 18 ECTS worth of the following:

721414S Purchasing and Supplier Relationships
721464S Strategisen markkinoinnin johtaminen (Strategic Marketing Management)
721675S Supply Chain Management
721672S Inforaatiov verkostojen taloustiede (Economics of Network Industries)
721472S Digital Marketing
721470S Markkinoinnin organisointi (Organising Marketing)
721471S Current Issues in Service Marketing
721336S Special Issue

Tutkintorakenteisiin kuulumattomat opintokokonaisuudet ja -jaksot

721004A: Additional Studies in Marketing, Intermediate Level, 0 op
721427A: Brand Management, 5 op
721704P: Business Logistics, 5 op
721063A: Business Research Methods, 8 op
721424P: Business to Business Marketing, 5 op
721419P: Consumer Behavior, 5 op
721471S: Current Issues in Service Marketing, 6 op
721472S: Digital Marketing, 6 op
721672S: Economics of Network Industries, 6 op
721426A: Electronic Commerce, 5 op
721430A: Firm Project in Marketing, 5 op
721415A: Industrial Sales Management, 5 op
721416A: Integrated Marketing Communications, 5 op
721724A: Logistics System Analysis, 5 op
721413A: Managing Business Relationship, 5 op
721460S: Marketing Theory, 6 op
721430S: Master's Thesis, Marketing, 30 op
721462S: Network Theory, 6 op
721470S: Organising Marketing, 6 op
721423A: Pricing Strategies, 5 op
721409P: Principles of Marketing, 5 op
721412P: Product and Market Strategies, 5 op
721414S: Purchasing and Supplier Relationships, 6 op
721428A: Retail Management, 5 op
721418A: Seminar in Marketing, 10 op
721422A: Services Marketing, 5 op
721336S: Special Issue, 6 op
721464S: Strategic Marketing and Management, 6 op
721675S: Supply Chain Management, 6 op

Opintojaksojen kuvaukset
Tutkintorakenteisiin kuulumattomien opintokokonaisuuksien ja -jaksojen kuvaukset

721004A: Additional Studies in Marketing, Intermediate Level, 0 op

Opiskelumuoto: Intermediate Studies  
Laji: Course  
Vastuuysikkö: Oulu Business School  
Arvostelu: 1 - 5, pass, fail  
Opettajat: Jari Juga  
Opintokohteen kielet: Finnish  
Voidaan suorittaa useasti: Kyllä

ECTS Credits:  
5 ects.

Language of instruction:  
Free.

Timing:  
Free.

Learning outcomes:  
Upon completion of this course, the student has a familiarization with a chosen topic which is not profoundly discussed during other courses of marketing. The student knows the main elements of the related literature, what kind of research there is related to this subject and what there is still left to study. The student can apply these concepts and theories and with their help analyze different phenomena in business life.

Contents:  
Varied.

Learning activities and teaching methods:  
Varied depending on the subject and course in question. Courses in other Finnish or foreign universities can also be included.

Recommended optional programme components:  
Basic studies in marketing.

Assessment methods and criteria:  
Varied.

Grading:  
1-5.

Person responsible:  
Professors of Marketing.

721427A: Brand Management, 5 op

Voimassaolo: 01.08.2007 -  
Opiskelumuoto: Intermediate Studies  
Laji: Course  
Vastuuysikkö: Oulu Business School  
Arvostelu: 1 - 5, pass, fail  
Opettajat: Saila Saraniemi, Minna Törmälä  
Opintokohteen kielet: Finnish
ECTS Credits:
5 ects.

Language of instruction:
Finnish.

Timing:
Period B.

Learning outcomes:
Upon completion this intensive course, the students are able to systematically plan, analyze and identify diversified brand strategies. Students are able to assess the brand value for a customer, for a firm and for stakeholders. The students are able to argument and discuss the brand phenomenon and related concepts (image, identity, reputation). In addition, the students are able to identify and analyze different phases of branding process and identify different research possibilities within the brand phenomenon. Accordingly the students are able to apply brand perspective as a strategic asset of businesses.

Contents:
Brands are considered from a value-creating perspective in consumer and b-to-b markets. Building product, service, corporate and destination brand; brand, destination and corporate identity; identity management; brand equity; visual identity and image.

Learning activities and teaching methods:
Pre-exam on the three articles (will be announced in August), introductory and guest lectures, articles and group presentations, active discussion, learning diary.

Recommended optional programme components:
Integrated Marketing Communications (721416A).

Recommended or required reading:
Article collection (will be announced before the course starts) and additional reading will be assigned during the lectures.

Assessment methods and criteria:
Pre course examination, team-work and presentations, active discussion and learning diary.

Grading:
1-5.

Person responsible:
University lecturer Saila Saraniemi and doctoral student Minna Mäläskä.

Other information:
The course is lectured every second year. Next time in 2011 - 2012.

721704P: Business Logistics, 5 op

Voimassaolo: 01.08.2005 -
Opiskelumuoto: Basic Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Jari Juga
Opintokohteen kielet: English
Leikkaavuudet:
ay721704P Business Logistics (OPEN UNI) 5.0 op
721704A Business Logistics 5.0 op

ECTS Credits:
5 ECTS credits / 133 hours of work.

Language of instruction:
English.

Timing:
Period B.

**Learning outcomes:**
The student recognizes how logistics contributes to business competitiveness and is able to specify central planning principles in logistics management. The student can describe interdependencies between logistics activities and can solve basic problems in materials management and inventory control.

**Contents:**
Topics include logistics tradeoffs, logistics service level, transport and inventory management, logistics performance, basic production planning and order scheduling, just-in-time logistics, and green logistics.

**Mode of delivery:**
Face-to-face teaching.

**Learning activities and teaching methods:**
Lectures (30 h), including basic calculations and exercises in class. Independent reading of course literature (73 h) and self-study of calculation problems (30 h).

**Target group:**
Bachelor-level students.

**Prerequisites and co-requisites:**

**Recommended optional programme components:**
This study unit is also offered in the Open University (lectures in Finnish).

**Recommended or required reading:**
Jonsson, P. (2008), Logistics and Supply Chain Management, McGraw-Hill, and supplementary study material in OPTIMA.

Check availability from [here](#).

**Assessment methods and criteria:**
Exam (course book, lectures, basic calculation problems).

**Grading:**
The course unit utilizes a numerical grading scale 1-5. In the numerical scale zero stands for a fail.

**Person responsible:**
Professor Jari Juga.

**Working life cooperation:**

**Other information:**

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**721063A: Business Research Methods, 8 op**

**Voimassaolo:** 01.08.2011 -
**Opiskelumuoto:** Intermediate Studies
**Laji:** Course
**Vastuuysikkö:** Oulu Business School
**Arvostelu:** 1 - 5, pass, fail
**Opettajat:** Jouni Juntunen
**Opintokohteen kielet:** Finnish
**Voidaan suorittaa useasti:** Kyllä

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**721424P: Business to Business Marketing, 5 op**

**Opiskelumuoto:** Basic Studies
**Laji:** Course
**Vastuuysikkö:** Oulu Business School
**Arvostelu:** 1 - 5, pass, fail
**Opintokohteen kielet:** English
Leikkaavuudet:
ay721424P  Business to Business Marketing (OPEN UNI)  5.0 op
Voidaan suorittaa useasti: Kyllä

ECTS Credits:
5 ECTS credits/ 133 hours of work.

Language of instruction:
English.

Timing:
Period D.

Learning outcomes:
After having passed this course, students are able to compare business-to-business marketing and consumer marketing and to apply principles of organizational buying behavior in their work. In addition, students will have an ability to assess and communicate relevant issues in the strategy formation in business-to-business environment and an ability to evaluate and explain strategic and operational challenges related to distribution choices. These capabilities are shown by applying theoretical issues to the real-life case organization in the group work and by explaining relevant issues in the exam.

Contents:
1) Characteristics of Business-to-Business marketing and value creation; 2) understanding organizational buying behavior; 3) current trends in business-to-business markets and collaboration; 4) relationships and networks in industrial markets; 5) assessing marketing opportunities and strategies and 6) distribution in industrial context.

Mode of delivery:
Face-to-face teaching.

Learning activities and teaching methods:
During the period D there will be 24 h lectures including discussions, group works and mini-cases. Theoretical issues learnt during the lectures and from the course book will be applied to the real-life case organization in three different phases (50 hours). The final exam will include all parts of the course: Lectures, literature and group work (59 hours).

Target group:
Students who are studying marketing as a major or minor subject.

Prerequisites and co-requisites:
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Recommended optional programme components:
-

Recommended or required reading:
Check availability from here.

Assessment methods and criteria:
An exam after lecture period and group works at three stages during the lectures.

Grading:
The course unit utilizes a numerical grading scale 1-5. In the numerical scale zero stands for fail.

Person responsible:
Assistant professor Satu Nätti.

Working life cooperation:
-

Other information:
The number of students is limited.

721419P: Consumer Behavior, 5 op

Opiskelumuoto: Basic Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opintokohteen kielet: Finnish
Leikkaavuudet:
  ay721419P  Consumer Behavior (OPEN UNI)  5.0 op
Voidaan suorittaa useasti: Kyllä

ECTS Credits:
5 ects.

Language of instruction:
Finnish.

Timing:
Period D.

Learning outcomes:
After having passed this course, students will have an overall picture of the consumer decision making process and an understanding of the factors affecting consumer decision making. In addition, students are able to combine these factors both in theory and in practice.

Contents:
Consumer decision making; the individual consumer, environmental influences to consumer decision making, marketing strategies connected with individual and group behaviour.

Learning activities and teaching methods:
24 h lectures, assignment and independent reading of the textbooks.

Recommended or required reading:

Check availability from here.

Assessment methods and criteria:
Lecture and literature examination and written assignment.

Grading:
1-5.

Person responsible:
N.N.

Other information:
The number of students is limited.

721471S: Current Issues in Service Marketing, 6 op

Voimassaolo: 01.08.2011 -
Opiskelumuoto: Advanced Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Pekkarinen, Saara Marketta
Opintokohteen kielet: English
Voidaan suorittaa useasti: Kyllä

ECTS Credits:
6 ECTS credits / 160 hours of work.

Language of instruction:
English.
Timing:
Period C.

Learning outcomes:
Upon completion of this course, students are able to analyse distinctive and new ways of marketing thinking that are needed in service economies. In addition, students are able to compare and assess different service marketing theories. Students are able to select appropriate theories for creating strategies and business models in diversified cases of service marketing. After passing the course, students have competencies to evaluate and argue the relevance and usefulness of the theories in their Master’s Thesis work.

Contents:
Themes covered in this course are 1) Service Logic for Marketing by Nordic School approach, 2) Service-Dominant Logic for Marketing (Vargo & Lusch, 2008) including different value concepts, roles in co-creation as well as interaction and relationship marketing perspectives on services. Additionally, 3) relevant issues for Service Marketing from the field of SSME (Services Sciences, Management, and Engineering) including service experience, service design and modularity, and service supply chain will be discussed. The course takes both b2b and consumer perspectives through emphasizing interdisciplinary focus to current service marketing issues.

Mode of delivery:
Face-to-face teaching.

Learning activities and teaching methods:
Students have to attend the pre-exam (40h). During the period C there will be 24 hours lectured and group work with a related debate (16 h). Independent work of students includes independent reading of the material for the article analyses from selected two themes of the course and an individual learning diary (80h).

Target group:
Students who have a Bachelor’s Degree, major in marketing.

Prerequisites and co-requisites:
In order to participate in the course, a pre-exam should be passed (from book Grönroos, C., 2007, Search of a New Logic for Marketing. Foundations of Contemporary Theory. John Wiley & Sons. Ltd. Detailed information on the pre-exam will be given during the period B on Faculty’s web page.

Recommended optional programme components:
Services marketing (721422A).

Recommended or required reading:

Assessment methods and criteria:
Assessment will be at three stages. Pre-examination will determine 20% of the grade. The active participation and discussion during the course that include 80% presence required and group work with debate will determine 30% of the grade. The assessment of individual article analyses and learning diary forms 50% of the grade.

Grading:
The course unit utilizes a numerical grading scale 1-5. In the numerical scale zero stands for a fail.

Person responsible:
Associate professor Saara Pekkarinen.

Working life cooperation:

Other information:
The number of students is limited.

721472S: Digital Marketing, 6 op

Voimassaolo: 01.08.2011 -
Opiskelumuoto: Advanced Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Salo, Jari Tapani
Opintokohteen kielet: English
Voidaan suorittaa useasti: Kyllä

Ei opintojaksokuvauksia.

721672S: Economics of Network Industries, 6 op
Opiskelumuoto: Advanced Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Timo Koivumäki
Opintokohteen kielet: Finnish

ECTS Credits: 6 ects.

Language of instruction: Finnish.

Timing: Period D.

Learning outcomes: Upon completion of the course, students can understand the effects of the special characteristics (complementarity, consumption externalities, switching costs and lock-in and economies of scale in production) on the market dynamics of network industries.

Contents: We take a game theoretic approach to study dynamics of company structure, strategic decision-making and market development in network industries. We also focus on the effects of social interaction on consumers' choices.

Learning activities and teaching methods: Lectures/ independent reading of the textbooks.

Recommended or required reading: Shy (2001): Economics of Network Industries. Check availability from here.

Assessment methods and criteria: Exam.

Grading: 1-5.

Person responsible: Research Professor Timo Koivumäki.

Other information: The number of students is limited.

721426A: Electronic Commerce, 5 op

Opiskelumuoto: Intermediate Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Timo Koivumäki
Opintokohteen kielet: Finnish

ECTS Credits: 5 ects.

Language of instruction: Finnish.

Timing: Period C.
Learning outcomes:
Upon completion of this course, student is able to apply digital marketing theories for choosing digital marketing strategies.

Contents:
Lectures will deal with the following issues: the effects of digitalization to the networks, market structures and consumer behavior. In addition, different business models for digital products are introduced (production, distribution, pricing and cost issues).

Learning activities and teaching methods:
Lectures and group work.

Recommended or required reading:
Turban, King, McKay, Marshall, Lee, Viehland (2008) Electronic Commerce - A Managerial Perspective, Prentice Hall; article collection; other additional reading will be assigned during the lectures. Check availability from here.

Assessment methods and criteria:
Exam.
Grading:
1-5.

Person responsible:
Research professor Timo Koivumäki.

Other information:
The number of students is limited.

721430A: Firm Project in Marketing, 5 op

Voimassaolo: 01.08.2011 -
Opiskelumuoto: Intermediate Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Jari Juga, Saila Saraniemi
Opintokohteen kielet: Finnish
Voidaan suorittaa useasti: Kyllä

ECTS Credits:
5 ects.

Language of instruction:
Finnish.

Timing:
Periods A-B.

Learning outcomes:
Upon completion of this course, students are able to plan and organize a marketing project for a firm. Students are able to work in groups, identify and divide roles of project work and apply project management skills to practical firm projects. Students are able to implement and solve a firm-based problem in a fixed schedule. In addition, a student is able to present and report different phases of the project (oral and in writing) and use project management software for describing, planning, follow-up and reporting of the project.

Contents:
Project management skills, planning, implementing, follow-up and reporting of the project.

Learning activities and teaching methods:

Recommended optional programme components:
Basic studies of marketing.

Recommended or required reading:
Will be announced before the course starts.

Assessment methods and criteria:
Exam, project management, reporting of the project.

Grading:
1-5.

Person responsible:
University lecturer Saila Saraniemi, Professor Jari Juga and other supervisors for the projects.

Other information:
The number of students is limited.
721415A: Industrial Sales Management, 5 op

Opiskelumuoto: Intermediate Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Johnston Wesley, Timo Pohjosenperä
Opintokohteen kielet: English
Voidaan suorittaa useasti: Kyllä

ECTS Credits:
5 ECTS credits / 133 hours of work.
Language of instruction:
English.

Timing:
Period A.

Learning outcomes:
Upon completion of the course, students are able to specify the principles of international industrial sales management on the basis of a relationship approach. In addition, students can illustrate and examine the sales force environment. Furthermore, students are able to plan sales and recruit, motivate, evaluate and supervise the sales force.

Contents:
Lectures and related material include the following themes: The selling process, industrial sales management, planning for sales, developing sales force.

Mode of delivery:
Face-to-face teaching.

Learning activities and teaching methods:
24 h lectures (and a computer simulation conducted in teams, 6h). Independent reading of the textbook and lecture material for the exam (103h)

Target group:
Students who have completed at least three courses in marketing.

Prerequisites and co-requisites:

Recommended optional programme components:
It is recommended that students have completed at least three courses in marketing before entering this course.

Recommended or required reading:
Check availability from here.

Assessment methods and criteria:
A computer simulation conducted in teams, and a literature examination.

Grading:
The course unit utilizes a numerical grading scale 1–5. In the numerical scale zero stands for a fail.

Person responsible:
Professor (Docent) in Industrial Marketing and Sales Wesley Johnston.

Working life cooperation:

Other information:
The number of students is limited.

721416A: Integrated Marketing Communications, 5 op

Opiskelumuoto: Intermediate Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Henri Weijo
Opintokohteen kielet: Finnish
Voidaan suorittaa useasti: Kyllä

ECTS Credits:
5 ects.

Language of instruction:
Finnish.

Timing:
Period C.

Learning outcomes:
Upon completion of this course students are able to identify different forms and actors of marketing communications (e.g. advertising, public relations, sales promotion) in b2c and b2b markets. Students are able to analyze and develop integrated marketing communications and create a marketing communications plan for an organization.

Contents:
Advertising in different forms, sales promotion, public relations activities and their use.

Learning activities and teaching methods:
16 hours of lectures and discussions, visit lectures, case studies and examples.

Recommended optional programme components:
Principles of Marketing (721409P) and Product and Market Strategies (721412P).

Recommended or required reading:

Check availability from [here](#).

Assessment methods and criteria:
Lectures and literature examination and/or a practical work.

Grading:
1-5.

Person responsible:
Researcher Mari Ahonen.

Other information:
The number of students is limited.

721724A: Logistics System Analysis, 5 op

Voimassaolo: 01.08.2002 -
Opiskelumuoto: Intermediate Studies
Laji: Course
Vastuuyksikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Jouni Juntunen
Opintokohteen kielet: English
Voidaan suorittaa useasti: Kyllä

ECTS Credits:
5 ECTS credits / 133 hours of work.

Language of instruction:
English.
Timing:
Period D.

Learning outcomes:
After this course, the students will be able to optimize and simulate strategic and analytical elements of logistical systems design and management. In addition, the students will be able to solve and master basic practical problems of logistics planners and managers, and further, apply optimization and simulation tools for advance level problems.

Contents:
Theoretical approach of the course is operation management. Exercise problems include resource allocation, inventory management, and transportation problems. The systems analysis tools that are practiced during the course are linear programming, simulation, and queuing models.

Mode of delivery:
Face-to-face computer class instruction and class project seminar.

Learning activities and teaching methods:
24 h lectures (20 hours computer exercises and 4 hours seminar). Independent reading of the textbook and exercises (109h)

Target group:
Students who have completed at least three courses in marketing.

Prerequisites and co-requisites:
Business logistics (721704P).

Recommended optional programme components:

Recommended or required reading:
Check availability from here.

Assessment methods and criteria:
Assignments and a class project.

Grading:
The course unit utilizes a numerical grading scale 1–5. In the numerical scale zero stands for a fail.

Person responsible:
Assistant professor Jouni Juntunen.

Working life cooperation:
-

Other information:
The number of students is limited.

721413A: Managing Business Relationship, 5 op

Opiskelumuoto: Intermediate Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Hanna Komulainen
Opintokohteen kielet: Finnish

ECTS Credits:
5 ects.

Language of instruction:
Finnish.

Timing:
Period B.
Learning outcomes:
Upon completion of the course, students are able to identify networks as a context of managing business relationships. They are able to define and describe different theoretical approaches to business relationship management, e.g. relationship portfolios, key account management, value creation and development of relationships. In addition, students are able to apply theoretical concepts in analysing business relationships and can suggest strategies to different types of business situations.

Contents:
1. Business relationships in the field of marketing
2. Networks as a context in managing business relationships
3. Customer/supplier portfolios and key account management
4. Conceptual models for analysing business relationships
5. Value creation in business relationships

Learning activities and teaching methods:
24 h lectures, related group works and mini cases, other obligatory exercises, an exam of the course material.

Recommended optional programme components:
Two basic level courses in marketing.

Recommended or required reading:

Assessment methods and criteria:
Exam and obligatory exercises.
Grading:
1-5.

Person responsible:
Postdoctoral researcher Hanna Komulainen.

Other information:
The number of students is limited.
24 h classes & teamwork, independent reading of the textbooks.

**Recommended optional programme components:**
Subject studies in Marketing.

**Recommended or required reading:**

Check availability from [here](#).

**Assessment methods and criteria:**
Self-assessment, home exam.

**Grading:**
1-5.

**Person responsible:**
Professor Jaana Tähtinen.

**Other information:**
The number of students is limited.

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**721430S: Master's Thesis, Marketing, 30 op**

**Opiskelumuoto:** Advanced Studies

**Laji:** Diploma thesis

**Vastuuysikkö:** Oulu Business School

**Arvostelu:** 1 - 5, pass, fail

**Opintokohteen kielet:** Finnish, English

**ECTS Credits:**
30 ects.

**Language of instruction:**
Finnish.

**Timing:**
Periods A - D.

**Learning outcomes:**
Upon completion of the Master’s Thesis, the student possesses the skills necessary to acquire independently scientific knowledge and communicate it in a convincing manner. During the process students have developed theoretical and practical expertise in a chosen area.

**Contents:**
This course is divided into three intensive seminar modules during which each student presents a thesis plan, theoretical framework, and manuscript.

**Learning activities and teaching methods:**
During the thesis work, students present three separate reports: 1) Thesis plan (2-3 pages)
2) Intermediate report/theoretical framework (30-40 pages)
3) Manuscript (60-80 pages) The course begins with an introductory lecture already during the 3rd year spring. The proceeding practices in the following stages are agreed upon during the first sessions in autumn. Students participate in seminars during the academic year, report the progression of the work in seminars and get guidance to proceed. Seminars are compulsory.

**Recommended optional programme components:**
A721418 Seminar in Marketing.

**Assessment methods and criteria:**
See working methods.

**Grading:**
1-5.

**Person responsible:**
Professors in Marketing.
Other information:  
The number of students is limited.

721462S: Network Theory, 6 op

Opiskelumuoto: Advanced Studies  
Laji: Course  
Vastuuysikkö: Oulu Business School  
Arvostelu: 1 - 5, pass, fail  
Opintokohteen kielet: English  
Voidaan suorittaa useasti: Kyllä

ECTS Credits:  
6 ects.

Language of instruction:  
Finnish.

Timing:  
Period C.

Learning outcomes:  
Upon completion of the course, students have deepened their theoretical understanding of business networks. They are able to explain why the different kinds of networks are important in business life and how they are able to coordinate them considering strategic goals of the company. They can critically apply different theories and conceptions to their business environment. They are able to analyse the underlying logic of different types of strategic nets, learning and knowledge transfer within the network likewise sources of conflict and conflict resolution strategies. After passing this course, students are capable to evaluate and argue the relevance and usefulness of such theories in their Master’s Thesis when needed.

Contents:  
Lectures and related material include the following themes:  
1) Principles of network thinking and basic concepts;  
2) Networks and strategic thinking;  
3) Different kind of strategic nets, their management mechanisms and capabilities needed (from subcontractor networks to development and innovation networks);  
4) Learning and knowledge in the network context and  
5) Sources of conflict in networks and conflict resolution.

Learning activities and teaching methods:  
In order to participate the course, a pre-exam should be passed (from book Håkansson, H. & Snehota, I eds: Developing Relationships in Business Networks, 1995). Detailed information on the pre-exam will be given during the period B on Faculty’s web page. During the period C there will be 24 hours lectures including group work (article analysis and mini cases). In addition, independent reading of the textbooks.

Recommended optional programme components:  
Subject studies in marketing.

Recommended or required reading:  
Check availability from here.

Assessment methods and criteria:  
1) Pre-exam, 2) group work and 3) final exam.

Grading:  
1-5.

Person responsible:  
Assistant professor Satu Nätti.
721470S: Organising Marketing, 6 op

Voimassaolo: 01.08.2011 -
Opiskelumuoto: Advanced Studies
Laji: Course
Vastuuyksikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Elina Pernu
Opintokohteen kielet: Finnish
Voidaan suorittaa useasti: Kyllä

ECTS Credits:
6 ects.

Language of instruction:
Finnish.

Timing:
Period D.

Learning outcomes:
Upon completion of the course, the student will be able to organise different marketing tasks both in strategic and operative levels. The student is able to analyse the role of marketing and organise marketing in different sized organisations and in different organisation forms. The student pays attention to the cooperation between different functional units as well as to knowledge sharing in organisations. The student identifies the principles of developing key account management system from the viewpoints of structure, knowledge sharing, and key account manager.

Contents:
Lectures and presentations of course assignments will include following themes: 1) Organising marketing: “from small to large organisation”, 2) The role of internal integration and knowledge sharing in managing customers, 3) The structure of key account management systems (e.g. KAM and KAM teams), 4) The capabilities of a key account manager, 5) Organisation-specific knowledge and customer knowledge management, 6) Organising marketing in consumer context, 7) Special issues in organising marketing in different contexts (e.g. expert organisations).

Learning activities and teaching methods:
24 hours of compulsory lectures and a course assignment. Introductory lectures will be held in the beginning of period B and presentations of course assignments in the end of period B.

Recommended optional programme components:
Seminar in Marketing (A721418).

Recommended or required reading:
Article collection and lecture material.

Assessment methods and criteria:
Course assignment and exam.

Grading:
1-5.

Person responsible:
Assistant Professor Satu Nätti and doctoral student Elina Pernu.

Other information:
The number of students is limited.

721423A: Pricing Strategies, 5 op

Opiskelumuoto: Intermediate Studies
Laji: Course
Vastuuyksikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Pekkarinen, Saara Marketta
Opintokohteen kielet: Finnish
Learning outcomes:
After the course students can identify and evaluate the principles of 3Cs’ pricing strategies in marketing. They are able to plan and assess pricing models according to customer orientation, value differentiation, and costs. Students also have a coherent view about the role of pricing in marketing strategies both in consumer and business markets.

Contents:
Themes covered in this course are the principles and concepts of pricing decisions and strategies: customer value-based pricing, competition-based market-oriented pricing and costs-based pricing. Different types of pricing cases both in consumer and business markets are conducted.

Learning activities and teaching methods:
24 h lectures (incl. visitors), individual and team work, and individual reading.

Recommended optional programme components:

Recommended or required reading:

Check availability from here.

Assessment methods and criteria:
Team work, self-assessment, and an examination.

Grading:
1-5.

Person responsible:
Associate professor Saara Pekkarinen.

Other information:
The number of students is limited.

721409P: Principles of Marketing, 5 op

Opiskelumuoto: Basic Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Annu Perttunen
Opintokohteen kielet: Finnish
Leikkaavuudet:
ay721409P Principles of Marketing (OPEN UNI) 5.0 op

Voidaan suorittaa useasti: Kyllä

ECTS Credits:
5 ects.

Language of instruction:
Learning outcomes:
Upon the completion of this course, the students will have a general view of the background of academic marketing education and research; as well as understands the nature of marketing discipline. After the course, students will have knowledge about exchange in world history and understand the effects of industrialization to marketing science and practice. They will identify the connections between marketing and business economics and have acquired knowledge about business schools and their importance to business management. In addition, students will recognize the core concepts of marketing.

Contents:
The role of marketing education and research in business schools, definition and phenomena's of marketing, the history of marketing, marketing as a part of business management, core concepts of marketing, marketing as a practice and science.

Learning activities and teaching methods:
25 hours of lectures and independent reading of the textbooks.

Recommended or required reading:

Check availability from here.

Assessment methods and criteria:
Lectures and literature examination.

Grading:
1-5.

Person responsible:
Annu Ristola.

Other information:
The number of students is limited.

721412P: Product and Market Strategies, 5 op

Opiskelumuoto: Basic Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Ilkka Ojansivu
Opintokohteen kielet: Finnish
Leikkaavuudet:
  ay721412P  Product and Market Strategies (OPEN UNI)  5.0 op

Voidaan suorittaa useasti: Kyllä

ECTS Credits:
5 ects.

Language of instruction:
Finnish.

Timing:
Period A.

Learning outcomes:
After having passed this course, students are able to identify the concepts and tools linked to product and market strategies. The course improves students’ ability to evaluate different product and market situations among industries and propose solutions to strategic product/market decisions. Furthermore, students is able to explain the content and stages of marketing management process.

**Contents:**
1) Analyzing marketing opportunities, 2) Market segmentation, targeting and positioning, 3) Developing marketing strategies 4) Planning marketing programs

**Learning activities and teaching methods:**
25 h lectures, case exercises, group discussions and independent reading of the textbooks

**Recommended or required reading:**
Porter, M.E.: Competitive Advantage (1985); Kotler, P. & Keller, K.: Marketing Management. (2006 or newer) and other material named by the lecturer.

Check availability from [here](#).

**Assessment methods and criteria:**
Lectures, literature examination and case exercise.

**Grading:**
1-5.

**Person responsible:**
Professor Jari Salo and doctoral student Ilkka Ojansivu.

**Other information:**
The number of students is limited.

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**721414S: Purchasing and Supplier Relationships, 6 op**

**Voi massaalo:** 01.08.2006 -

**Opiskelumuoto:** Advanced Studies

**Laji:** Course

**Vastuuysikkö:** Oulu Business School

**Arvostelu:** 1 - 5, pass, fail

**Opettajat:** Marika Tuomela-Pyykkönen

**Opintokohteen kielet:** English

**Voidaan suorittaa useasti:** Kyllä

**ECTS Credits:**
6 ECTS credits / 160 hours of work.

**Language of instruction:**
English.

**Timing:**
Period A.

**Learning outcomes:**
After passing the course, students are able to discuss and present issues related to industrial purchasing and can analyze business relationships from the buyer’s point of view. They are able to find relevant information to work in assignments involving co-operation with the suppliers of products or services as they know the main purchasing tasks.

**Contents:**
The course introduces students with the importance of industrial purchasing in current business contexts. Different types of contexts where industrial purchasing takes place are considered, e.g. outsourcing in technology industries, global purchasing and buying business services. Topics also include purchasing processes, supplier relationships, understanding supply markets, evaluation of suppliers and interrelatedness of industrial marketing and purchasing.

**Mode of delivery:**
Face-to-face teaching.

**Learning activities and teaching methods:**
26 h lectures, case exercises (30 h), home exam (40 h), exam (4 h) and independent reading of the textbook and other material named by the Lecturer (60 h).
Target group:
Students who have a Bachelor’s degree and major in marketing.

Prerequisites and co-requisites:
The recommended prerequisite is the completion of subject studies in marketing.

Recommended optional programme components:
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Recommended or required reading:

Check availability from here.

Assessment methods and criteria:
Home exam (35%), case exercise (35%) and exam (40%).

Grading:
The course unit utilizes a numerical grading scale 1–5. In the numerical scale zero stands for a fail.

Person responsible:
Professor Pauliina Ulkuniemi.

Working life cooperation:
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Other information:
The number of students is limited.

721428A: Retail Management, 5 op

Opiskelumuoto: Intermediate Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Raimo Kalliopuska
Opintokohteen kielet: Finnish

ECTS Credits:
5 ects.

Language of instruction:
Finnish.

Timing:
Period D.

Learning outcomes:
After the course the student is able to evaluate the content, logic and management methods of retail management. The student is able to outline the alternative business operation models and the differences of these models; essential content and integration of retail management; the vertical and horizontal logic of the parts in retail management; decisions concerning the line of business, marketing areas, countries and structure possibilities in the network function before the strategic definition of retail concept; principles of strategic definitions in retail business and the content and logic of its different sectors; and to recognize the ECR-operations of the companies belonging to the value net.

Contents:
To introduce students the basic concepts and approaches in retail management. Business operation models, customer-based value production, essential tasks and decision areas in retail management are in the focus of the course.

Learning activities and teaching methods:
24 h lectures, group work and independent reading of the textbooks.

Recommended or required reading:
Check availability from [here](#).

**Assessment methods and criteria:**
Lectures, literature examination and case exercise.

**Grading:**
1-5.

**Person responsible:**
Visiting professor N.N.

**Other information:**
The number of students is limited.

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**721418A: Seminar in Marketing, 10 op**

**Opiskelumuoto:** Intermediate Studies

**Laji:** Course

**Vastuuysikkö:** Oulu Business School

**Arvostelu:** 1 - 5, pass, fail

**Opintokohteen kielet:** Finnish

**Voidaan suorittaa useasti:** Kyllä

**ECTS Credits:**
10 ects.

**Language of instruction:**
Finnish.

**Timing:**
Periods C-D.

**Learning outcomes:**
Upon completion this course, the students will be able to independently write, comment and evaluate scientific text in marketing field. They are able to critically choose research materials, data, and documents as well as analyze, interpret, and modify scientific information. Students are able to discuss and make conclusions based on the gathered information and present (orally) and report (in writing) the implementation and results of the study.

**Contents:**
- Introductory lectures of research making and research reporting (period C). Preparing one’s own research plan and presenting it in the Optima -learning environment. Independent work to conduct and present a research on a chosen topic, acting as an opponent for fellow students (intermediate report and final report during period D).
- Integrated studies of scientific data acquisition and data bases (organized by University library during the introductory lectures). In addition, as an integrated course, typically course 900056A Taloustieteen tutkimusviestintä (2 ects) is conducted where themes of writing and presenting are covered.

**Learning activities and teaching methods:**
Introduction lectures, small group seminars and independent writing of a research paper.

**Recommended optional programme components:**
Basic studies in marketing and Research methods. This course is primarily designed for students who study marketing as their major subject. When the number of students participating has to be limited, the departments queue rule is applied.

**Recommended or required reading:**
Handout, article collection and guide for seminar and thesis handout (from the Faculty webpages).

**Assessment methods and criteria:**
Obligatory presence in introductory lectures, exercises and seminars. Written and oral presentation of personal research. Acting as an opponent to fellow researchers. When the student is aiming at a bachelor degree, a maturity test must be conducted where the knowledge of the theme and skills in Finnish or Swedish are evaluated. In addition, the Bachelor’s thesis should be constructed according to the instructions of the Faculty.

**Grading:**
1-5.

**Person responsible:**
Senior lecturer Saila Saraniemi, other supervisors postdoctoral researcher Hanna Komulainen and assistant professor Jouni Juntunen.

**Other information:**
The number of students is limited.

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**721422A: Services Marketing, 5 op**

**Opiskelumuoto:** Intermediate Studies

**Laji:** Course

**Vastuuyksikkö:** Oulu Business School

**Arvostelu:** 1 - 5, pass, fail

**Opettajat:** Pauliina Ulkuniemi

**Opintokohteen kielet:** English

**Voidaan suorittaa useasti:** Kyllä

**ECTS Credits:**
5 ECTS credits / 133 hours of work.

**Language of instruction:**
English.

**Timing:**
Period A.

**Learning outcomes:**
On the basis of this knowledge, students are able to evaluate service quality and customer satisfaction and identify elements of customer perceived value in service contexts. Students are also able to identify development areas within real life service firms and make plans for developing marketing in these.

**Contents:**
Based on the theoretical view provided in the introductory lectures, articles and literature, students will write an analytical team-work report of the chosen topic in a case company (e.g. services marketing; service co-creation, service quality, service recovery etc.).

**Mode of delivery:**
Face-to-face teaching.

**Learning activities and teaching methods:**
Pre-course examination on the course book (40 h), introductory lectures (10 h); article analysis and related presentations and opponent tasks (20 h); individual commentary on an article (3 h); and a written team-work report (60 h).

**Target group:**
Students who have finished basic studies in marketing.

**Prerequisites and co-requisites:**
In order to participate in the course, a pre-exam should be passed (Grönroos, C.: Service management and marketing: a customer relationship management approach, 2007). It is required that students have completed basic courses in marketing before entering this course.

**Recommended optional programme components:**
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**Recommended or required reading:**

Check availability from [here](#).

**Assessment methods and criteria:**
Group work 75 % (article analysis 30 %, opponent task 10 %, end report 35 %), the individual pre-exam and an article commentary 25 %.
Grading:
The course unit utilizes a numerical grading scale 1-5. In the numerical scale zero stands for a fail.

Person responsible:
Doctoral student Teea Palo.

Working life cooperation:
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Other information:
The number of students is limited.

721336S: Special Issue, 6 op

Opiskelumuoto: Advanced Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opintokohteen kielet: Finnish
Voidaan suorittaa useasti: Kyllä

ECTS Credits:
Depends on the extent of the course.

Language of instruction:
Free.

Timing:
Free.

Learning outcomes:

Contents:
Varied.

Learning activities and teaching methods:
Varied.

Assessment methods and criteria:
For example 24 h lectures and a literature examination or an extended essay or a practical exercise. The topic of the lecture courses varies. Also courses taken in some other Finnish or foreign universities can be accepted as a completion of the course.

Grading:
1-5

Person responsible:
Professors.

721464S: Strategic Marketing and Management, 6 op

Opiskelumuoto: Advanced Studies
Laji: Course
Vastuuysikkö: Oulu Business School
Arvostelu: 1 - 5, pass, fail
Opettajat: Salo, Jari Tapani
Opintokohteen kielet: English
Voidaan suorittaa useasti: Kyllä

ECTS Credits:
6 ects.

Language of instruction:
Timing:  
Period B.  

Learning outcomes:  
After this course, students are able to discuss and present issues related to strategic marketing and management. They are able to find relevant information from academic articles, and critically evaluate such publications. Based on this, they are able to both utilize academic materials in their master's theses work, and find managerially relevant issues from the academic writings.

Contents:  
The course introduces to students the heterogeneous field of strategic marketing and management. Besides traditional strategic thinking, various marketing issues are approached from a strategic marketing perspective. These issues include customer relationships, networks and their strategic management, core competence development, value creation in and between companies, and new product development and innovation paradigm.

Learning activities and teaching methods:  
Readings and about 22 h meetings (incl. presentations and discussions), and written reports.

Recommended optional programme components:  
Subject studies in marketing.

Recommended or required reading:  
Article collection. Mintzberg, H.: The Rise and Fall of Strategic Planning, 1994 and other material appointed by the lecturer.

Check availability from [here](#).

Assessment methods and criteria:  
Pre-exam (for all students; passing the pre-exam is required for enrolment), activity during the meetings, written works, presentations and/or exam (depending on the selected alternative).

Grading:  
1-5.

Person responsible:  
N.N.

Other information:  
The number of students is limited.

721675S: Supply Chain Management, 6 op

Opiskelumuoto: Advanced Studies  
Laji: Course  
Vastuuysikkö: Oulu Business School  
Arvostelu: 1 - 5, pass, fail  
Opettajat: Jari Juga  
Opintokohteen kielet: English

ECTS Credits:  
6 ECTS credits / 160 hours of work.

Language of instruction:  
English.

Timing:  
Period C.

Learning outcomes:  
The student can analyze and assess strategic logistics issues form an integrated supply chain standpoint. The student is able to critically evaluate and interpret supply chain phenomena using analytical models and concepts.

Contents:  
Definition and underlying theoretical models of supply chain management, as well as contemporary phenomena and supply chain improvement initiatives. Collaborative supply chain practices (ECR, CPFR, SCOR etc.) with a special emphasis on supply chain dynamics and enabling supply chain technologies and standards.
Mode of delivery:
Face-to-face teaching.

Learning activities and teaching methods:
Lectures (24 h), including student assignments in groups. Independent study of textbooks and course material (100 h) and preparation of class presentation (36 h).

Target group:
Master-level students.

Prerequisites and co-requisites:
Business Logistics (721704P) or equivalent.

Recommended optional programme components:
Logistics Systems Analysis (721724A).

Recommended or required reading:
Check availability from here.

Assessment methods and criteria:
Exam.

Grading:
The course unit utilizes a numerical grading scale 1-5. In the numerical scale zero stands for a fail.

Person responsible:
Professor Jari Juga.

Working life cooperation:
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Other information:
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